

Statement of reasons made under the *Freedom of Information Act 1982*

Applicant: Alex Pentland
Decision date: 29 August 2023
FOI reference number: 2023-05
Documents: IA Brand Guidelines

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Summary

1. I have made a decision to release the document subject to your request.

Authority to make this decision

2. I am an authorised decision-maker under section 23(1) of the Freedom of Information Act 1982 (the FOI Act) and this letter sets out my decision on your request for access.

Background

3. On 14 August 2023 you made a request for access to documents in the possession of Infrastructure Australia. Your request sought access to the Style Guide for Infrastructure Australia.

Charges for providing access

4. The Freedom of Information (Fees and Charges) Regulations (Regulations) prescribes the charges that can be levied in respect of a request for access to a document or the provision of access to a document. These charges are set out in the Regulations and are for search and retrieval of documents, decision making and provision of access (for example, copying and postage).
5. Sub-regulation 3(1) of the Regulations provides an agency with a discretion as to whether it will impose any charge. In relation to this request, I have decided not to impose a charge.

Documents subject to this request

6. IA has undertaken a search of its records and has identified one document that falls within the scope of your request which IA refers to as its "Brand Guideline".

Decision

7. I have made a decision to release the document relevant to your request.

Reasons for decision

8. In making my decision, I have had regard to:
 - a) the terms of your request;
 - b) the documents to which you sought access;
 - c) relevant provisions of the FOI Act;
 - d) advice from IA staff with responsibility for matters relating to the documents to which you sought access; and
 - e) the Information Commissioner's Guidelines (**Guidelines**)
 - f) the response from the third party consulted as part of processing this request.

Statement of reasons

9. I have decided to grant partial access to document within the scope of your request, subject to the removal of irrelevant material in accordance with the FOI Act:

Irrelevant material

10. Where the giving of access to a document would disclose information that would reasonably be regarded as irrelevant to the request for access, section 22(1) of the FOI Act provides that it is possible for an agency to prepare an edited copy of the document, modified by deletions. Where this section applies, section 11A provides that access to the edited copy is required to be given. Accordingly, the document to be released to you has been modified by deletions (to remove irrelevant material).

11. In this case I consider irrelevant material to be personal information of agency employees below Senior Executive Service (SES) level, which I consider information to be outside the scope of your request.

Access to documents

12. The document released to you in accordance with the FOI Act is enclosed.

Your rights of review

13. If you disagree with your FOI decision, you can ask for the decision to be reviewed. There are two ways you can ask for review of a decision: internal review by Infrastructure Australia, and external review by the Office of the Australian Information Commissioner (OAIC).

Internal Review

14. You can ask IA to review its decision in relation to access to documents. There is no charge for internal review. You must apply within 30 days of being notified of the decision, unless IA extends the application time. You should contact IA if you wish to seek an extension.
15. IA must make a review decision within 30 days. If it does not do so, its original decision is considered to be affirmed. The review will be carried out by a different agency officer, usually someone at a more senior level.
16. You must apply in writing and you can lodge your application in one of the following ways:

Post: FOI Coordinator
Infrastructure Australia - Level 19/60 Martin Place, Sydney NSW 2000
Email: <FOI@infrastructureaustralia.gov.au>

Information Commissioner Review

17. The OAIC is an independent office that can review the decisions of agencies and ministers under the FOI Act and investigates complaints about agency actions.
18. You can ask the OAIC to review Infrastructure Australia's decision. You do not need to seek an internal review from IA before seeking a review from the OAIC. However, going through Infrastructure Australia's internal review process gives us the opportunity to reconsider the initial decision and your needs may be met more quickly without undergoing an external review process.
19. The OAIC's review is free. You must apply to the OAIC within 60 days of being given notice of the decision. You can ask the OAIC for an extension of time to apply, and this may be granted if it considers it is reasonable in the circumstances.
20. You must apply in writing and you can lodge your application in one of the following ways:

Online: <www.oaic.gov.au>
Post: Office of the Australian Information Commissioner
GPO Box 5218, Sydney NSW 2001
Facsimile: (02) 9284 9666
Email: <enquiries@oaic.gov.au>
In person: Level 3, 175 Pitt Street, Sydney, NSW 2000

More information about your review rights under the FOI Act is available in Fact Sheet 12 published by the OAIC: <www.oaic.gov.au/freedom-of-information/foi-resources/freedom-of-information-fact-sheets/foi-factsheet-12-your-review-rights>.

Contacts

21. If you wish to discuss this decision, please contact Infrastructure Australia's FOI coordinator on 0400 784 770 or via email at <FOI@infrastructureaustralia.gov.au>.



Schedule of relevant provisions in the FOI Act

3 Objects—general

- (1) The objects of this Act are to give the Australian community access to information held by the Government of the Commonwealth or the Government of Norfolk Island, by:
 - (a) requiring agencies to publish the information; and
 - (b) providing for a right of access to documents.
- (2) The Parliament intends, by these objects, to promote Australia's representative democracy by contributing towards the following:
 - (a) increasing public participation in Government processes, with a view to promoting better informed decision-making;
 - (b) increasing scrutiny, discussion, comment and review of the Government's activities.
- (3) The Parliament also intends, by these objects, to increase recognition that information held by the Government is to be managed for public purposes, and is a national resource.
- (4) The Parliament also intends that functions and powers given by this Act are to be performed and exercised, as far as possible, to facilitate and promote public access to information, promptly and at the lowest reasonable cost.

11 Right of access

- (1) Subject to this Act, every person has a legally enforceable right to obtain access in accordance with this Act to:
 - (a) a document of an agency, other than an exempt document; or
 - (b) an official document of a Minister, other than an exempt document.
- (2) Subject to this Act, a person's right of access is not affected by:
 - (a) any reasons the person gives for seeking access; or
 - (b) the agency's or Minister's belief as to what are his or her reasons for seeking access.

11A Access to documents on request

Scope

- (1) This section applies if:
 - (a) a request is made by a person, in accordance with subsection 15(2), to an agency or Minister for access to:
 - (i) a document of the agency; or
 - (ii) an official document of the Minister; and
 - (b) any charge that, under the regulations, is required to be paid before access is given has been paid.
- (2) This section applies subject to this Act.

Note: Other provisions of this Act are relevant to decisions about access to documents, for example the following:

- (a) section 12 (documents otherwise available);
- (b) section 13 (documents in national institutions);

- (c) section 15A (personnel records);
- (d) section 22 (access to edited copies with exempt or irrelevant matter deleted).

Mandatory access—general rule

- (3) The agency or Minister must give the person access to the document in accordance with this Act, subject to this section.

Exemptions and conditional exemptions

- (4) The agency or Minister is not required by this Act to give the person access to the document at a particular time if, at that time, the document is an exempt document.

Note: Access may be given to an exempt document apart from under this Act, whether or not in response to a request (see section 3A (objects—information or documents otherwise accessible)).

- (5) The agency or Minister must give the person access to the document if it is conditionally exempt at a particular time unless (in the circumstances) access to the document at that time would, on balance, be contrary to the public interest.

Note 1: Division 3 of Part IV provides for when a document is conditionally exempt.

Note 2: A conditionally exempt document is an exempt document if access to the document would, on balance, be contrary to the public interest (see section 31B (exempt documents for the purposes of Part IV)).

Note 3: Section 11B deals with when it is contrary to the public interest to give a person access to the document.

- (6) Despite subsection (5), the agency or Minister is not required to give access to the document at a particular time if, at that time, the document is both:
 - (a) a conditionally exempt document; and
 - (b) an exempt document:
 - (i) under Division 2 of Part IV (exemptions); or
 - (ii) within the meaning of paragraph (b) or (c) of the definition of exempt document in subsection 4(1).

11B Public interest exemptions—factors

Scope

- (1) This section applies for the purposes of working out whether access to a conditionally exempt document would, on balance, be contrary to the public interest under subsection 11A(5).
- (2) This section does not limit subsection 11A(5).

Factors favouring access

- (3) Factors favouring access to the document in the public interest include whether access to the document would do any of the following:
 - (a) promote the objects of this Act (including all the matters set out in sections 3 and 3A);
 - (b) inform debate on a matter of public importance;
 - (c) promote effective oversight of public expenditure;
 - (d) allow a person to access his or her own personal information.

Irrelevant factors

- (4) The following factors must not be taken into account in deciding whether access to the document would, on balance, be contrary to the public interest:

- (a) access to the document could result in embarrassment to the Commonwealth Government, or cause a loss of confidence in the Commonwealth Government;
- (aa) access to the document could result in embarrassment to the Government of Norfolk Island or cause a loss of confidence in the Government of Norfolk Island;
- (b) access to the document could result in any person misinterpreting or misunderstanding the document;
- (c) the author of the document was (or is) of high seniority in the agency to which the request for access to the document was made;
- (d) access to the document could result in confusion or unnecessary debate.

Guidelines

- (5) In working out whether access to the document would, on balance, be contrary to the public interest, an agency or Minister must have regard to any guidelines issued by the Information Commissioner for the purposes of this subsection under section 93A.

22 Access to edited copies with exempt or irrelevant matter deleted

Scope

- (1) This section applies if:
 - (a) an agency or Minister decides:
 - (i) to refuse to give access to an exempt document; or
 - (ii) that to give access to a document would disclose information that would reasonably be regarded as irrelevant to the request for access; and
 - (b) it is possible for the agency or Minister to prepare a copy (an edited copy) of the document, modified by deletions, ensuring that:
 - (i) access to the edited copy would be required to be given under section 11A (access to documents on request); and
 - (ii) the edited copy would not disclose any information that would reasonably be regarded as irrelevant to the request; and
 - (c) it is reasonably practicable for the agency or Minister to prepare the edited copy, having regard to:
 - (i) the nature and extent of the modification; and
 - (ii) the resources available to modify the document; and
 - (d) it is not apparent (from the request or from consultation with the applicant) that the applicant would decline access to the edited copy.

Access to edited copy

- (2) The agency or Minister must:
 - (a) prepare the edited copy as mentioned in paragraph (1)(b); and
 - (b) give the applicant access to the edited copy.

Notice to applicant

- (3) The agency or Minister must give the applicant notice in writing:
 - (a) that the edited copy has been prepared; and
 - (b) of the grounds for the deletions; and
 - (c) if any matter deleted is exempt matter—that the matter deleted is exempt matter because of a specified provision of this Act.
- (4) Section 26 (reasons for decision) does not apply to the decision to refuse access to the whole document unless the applicant requests the agency or Minister to give the applicant a notice in writing in accordance with that section.

23 Decisions to be made by authorised persons

- (1) Subject to subsection (2), a decision in respect of a request made to an agency may be made, on behalf of the agency, by the responsible Minister or the principal officer of the agency or, subject to the regulations, by an officer of the agency acting within the scope of authority exercisable by him or her in accordance with arrangements approved by the responsible Minister or the principal officer of the agency.
- (2) A decision in respect of a request made to a court, or made to a tribunal, authority or body that is specified in Schedule 1, may be made on behalf of that court, tribunal, authority or body by the principal officer of that court, tribunal, authority or body or, subject to the regulations, by an officer of that court, tribunal, authority or body acting within the scope of authority exercisable by him or her in accordance with arrangements approved by the principal officer of that court, tribunal, authority or body.

26 Reasons and other particulars of decisions to be given

- (1) Where, in relation to a request, a decision is made relating to a refusal to grant access to a document in accordance with the request or deferring provision of access to a document, the decision-maker shall cause the applicant to be given notice in writing of the decision, and the notice shall:
 - (a) state the findings on any material questions of fact, referring to the material on which those findings were based, and state the reasons for the decision; and
 - (aa) in the case of a decision to refuse to give access to a conditionally exempt document—include in those reasons the public interest factors taken into account in making the decision; and

Note: Access must generally be given to a conditionally exempt document unless it would be contrary to the public interest (see section 11A).

- (b) where the decision relates to a document of an agency, state the name and designation of the person giving the decision; and
 - (c) give to the applicant appropriate information concerning:
 - (i) his or her rights with respect to review of the decision;
 - (ii) his or her rights to make a complaint to the Information Commissioner in relation to the decision; and
 - (iii) the procedure for the exercise of the rights referred to in subparagraphs (i) and (ii); including (where applicable) particulars of the manner in which an application for internal review (Part VI) and IC review (Part VII) may be made.
- (1A) Section 13 of the Administrative Decisions (Judicial Review) Act 1977 does not apply to a decision referred to in subsection (1).
 - (2) A notice under this section is not required to contain any matter that is of such a nature that its inclusion in a document of an agency would cause that document to be an exempt document.
(see section 11A).



**Infrastructure
Australia**

Visual identity guidelines

This document provides an
overview of the core elements
of our visual identity system

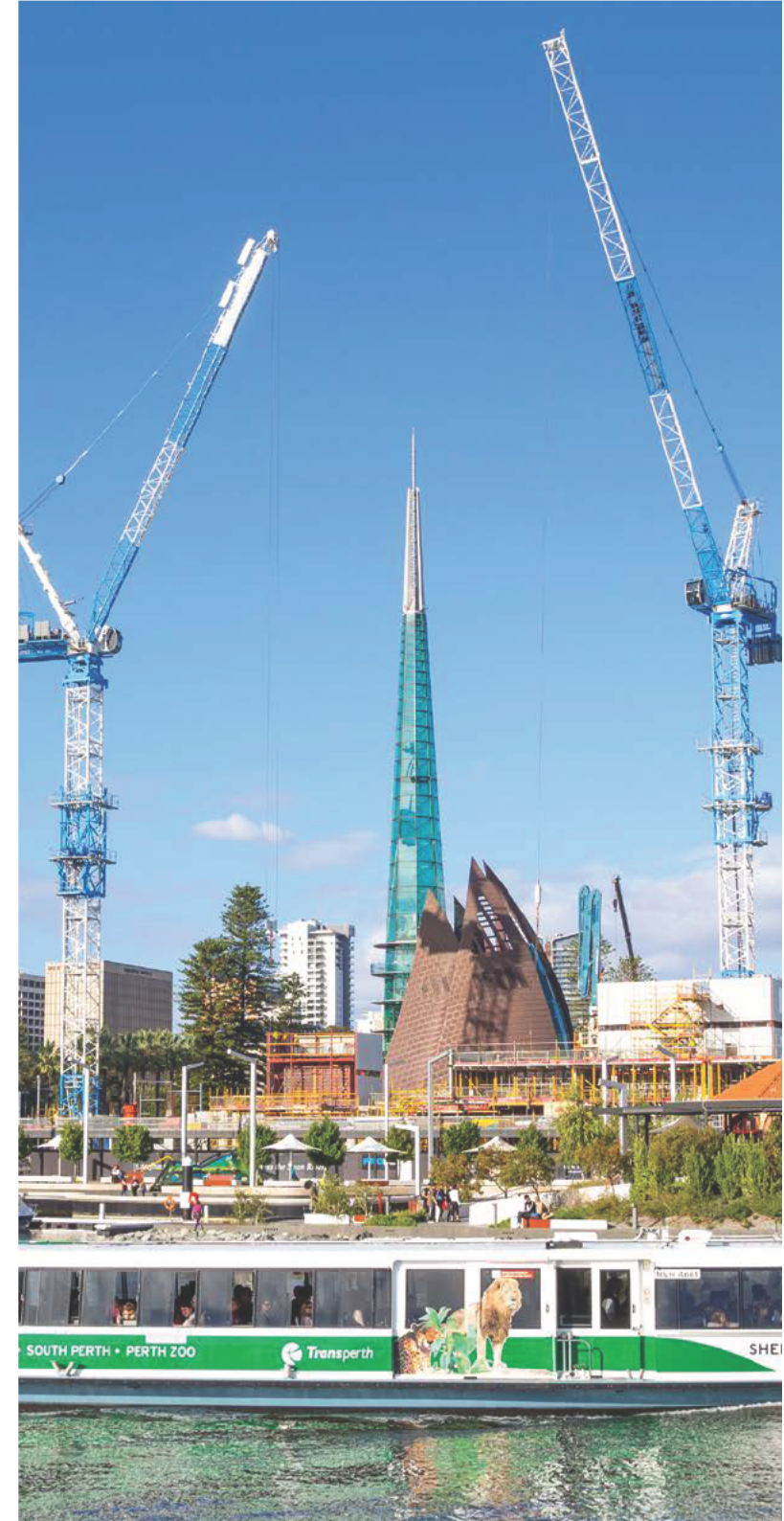
December 2018



These guidelines apply
to all Infrastructure
Australia collateral.

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Section One

About Infrastructure Australia





Infrastructure Australia

About Infrastructure Australia

Infrastructure Australia is an independent statutory body with a mandate to prioritise and progress nationally significant infrastructure.

We provide independent research and advice to all levels of government as well as investors and owners of infrastructure.

Our core brand elements have been developed to reflect our brand strategy:

Values:

What we stand for: Knowledge, Insight, Expert.

Personality:

How we come across: Credible, Definitive, Informative.

Brand idea:

The image we want to project in a nutshell: Definitively credible.

Used in combination with our brand strategy, our core elements come together to create a consistent and flexible look and feel across all material. Our work should always be engaging, accessible and recognisable.



Section Two

Our logo





**Infrastructure
Australia**

At Infrastructure Australia we have two logo versions:

1. The 'Publication' logo

This features on more outward facing collateral such as reports.

2. The 'Official' logo

This features in more official collateral such as stationery and signage.

The inclusion of the Commonwealth Crest is a requirement on the majority of material. It should only appear once across any Infrastructure Australia document.

The Commonwealth Crest will most commonly occupy the top-left corner.

It should be used in black on a white background whenever possible. There is a reversed version available when necessary.

For examples of usage please see existing collateral in Section 6.

Logo 1: The 'Publication' logo



**Infrastructure
Australia**

Logo 2: The 'Official' logo



Australian Government

Infrastructure Australia

Logo usage

The logo should always be used as provided, there are **no approved alterations permitted** to the Infrastructure Australia logo.

For the 'Publication' logo, the appropriate clear space on all sides is **defined by the height of the Commonwealth Crest**. The logo must appear **no smaller than 61mm wide**, this is to ensure the Crest displays no smaller than 10mm in size below which it would become illegible.

For the 'Official' logo, the appropriate clear space on all sides is **defined by taking the height of the Commonwealth Crest, and using a measurement which is equal to half of that value**. The logo must appear **no smaller than 45mm wide**, this is to ensure the Crest displays no smaller than 14mm in size.

For examples of logo placement please see existing collateral in Section 6.

Logo clear space: The 'Publication' logo



x		x
		
x		x

Minimum logo size: The 'Publication' logo



Logo clear space: The 'Official' logo



0.5x		0.5x
		
0.5x		0.5x

Minimum logo size: The 'Official' logo



Logo misuse

Positioning the logo onto photography is not permitted as it will likely become illegible.



The logo (or reversed logo) may not be used on coloured backgrounds that fail to provide sufficient contrast.



The logo must always be used in its complete form, a section may not be used on its own.



The proportions of the logo must not be altered in any way.



The logo must not be rotated.



The colours of the logo must not be altered in any way and no effects of any kind should be added.



Section Three

Colours





Primary palette

Red, blue and white are our primary, 'first-point-of-contact' colours used across all brand collateral.

These will always be the dominant colours for the Infrastructure Australia brand.

For examples of usage please see existing collateral in Section 6.

White

C:0 M:0 Y:0 K:0

R:255 G:255 B:255

HEX: ffffff

Pantone 7708 C

C:100 M:59 Y:40 K:20

R:0 G:86 B:112

HEX: 005670

Pantone 201 C

C:24 M:99 Y:78 K:18

R:163 G:29 B:56

HEX: a31d38

Overlap

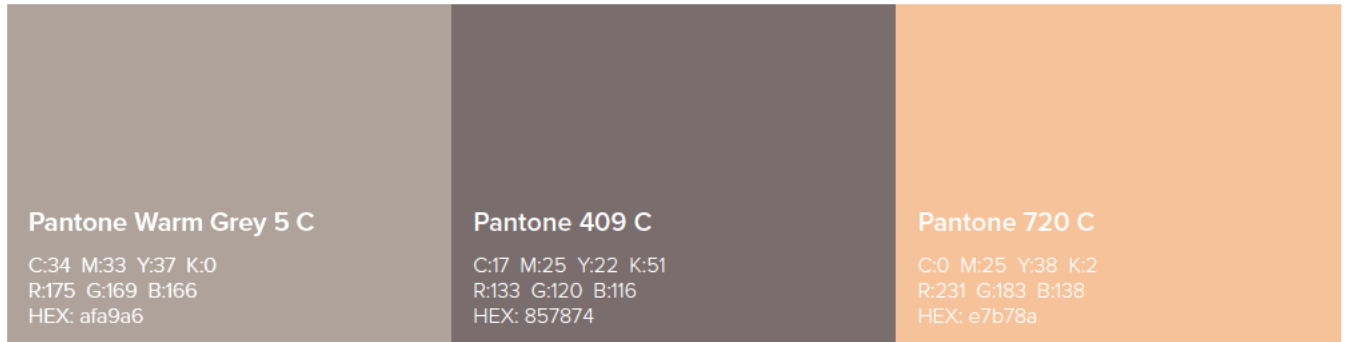
Primary Red and Blue overlaid using the 'Multiply' blending mode.

Secondary palette

These can be used to enhance readability and the release of information.

Red, Blue and Green palettes

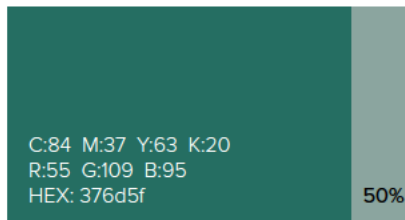
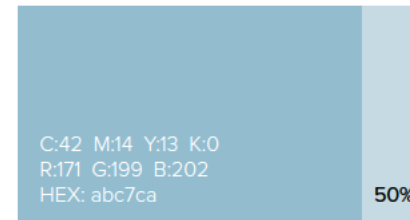
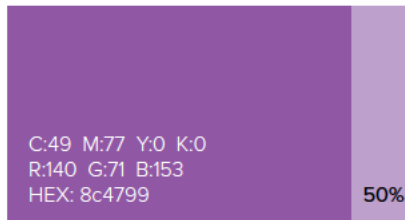
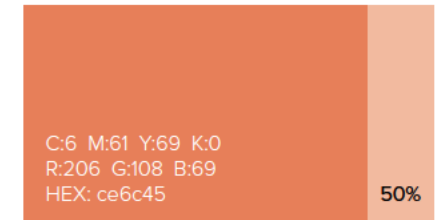
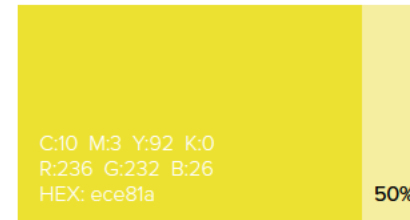
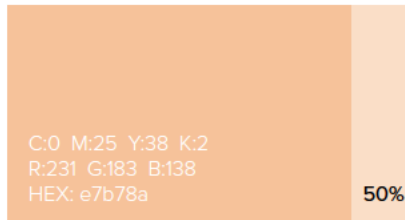
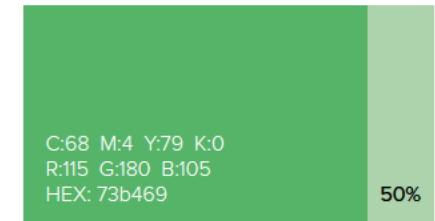
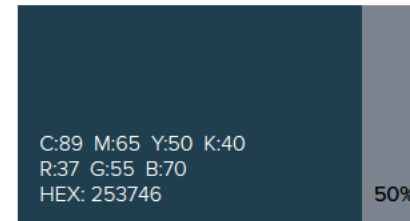
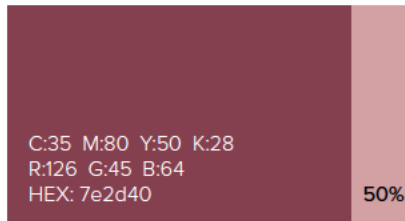
These palettes can be used for background colours, within infographics and also for text headings.



Palette for charts, graphs and maps

This palette of colours is only to be used for charts, graphs and data visualisation, when required. Tints of these colours can also be used if needed, set to the value of 50%.

If all these colours and their tints are exhausted then the Red, Green and Blue Palettes may then be used, but only if absolutely necessary.



For examples of charts, graphs and maps please see existing collateral in Section 6.

Section Four

Typography





Our typeface

Proxima Nova is our brand typeface. Light, Regular and Semibold weights are available for use.

It is to be used for all professionally designed items and printed publications.

For examples of usage please see existing collateral in Section 6.

Proxima Nova Light

ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
0123456789#@\$%&()+?""

Proxima Nova Regular

ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
0123456789#@\$%&()+?""

Proxima Nova Semibold

ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
0123456789#@\$%&()+?""

Internally produced documents

For all internally produced brand collateral, and also digital items that require a web safe font, we use Verdana, in Regular and Bold weights.

This is the standard typeface for documents produced internally in Microsoft Word and PowerPoint.

Verdana Bold

**ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
0123456789#@\$%&()+?'"`**

Verdana Regular

ABCDEFGHIJKLMNOPQRSTUVWXYZ
abcdefghijklmnopqrstuvwxyz
0123456789#@\$%&()+?'"`

Typography

To the right is an example of the typographical hierarchy used in the Infrastructure Australia documents.

Font size and leading

Type should never appear below 6pt in size. There is no maximum limit to type size.

Body copy should be set using Proxima Nova Light at 10pt with a leading of 12pt (auto 20%).

Headings will have different sizes depending on hierarchy and usage, but should be set using Proxima Nova Regular for titles and headlines, with a leading of 10% (font size x 1.1), and Proxima Nova Semibold for content headings.

Section Number

Title Heading

Sub-heading, autenda ectaturio. Or introductory paragraph Ita provid quo consequas aut.

Heading 1

Body copy, officat perspedit unto quundanimus alia nimporest, quaspelis dolutemque volesto tassequibusandem aut reicidunt eserum illita nissequo blacest.

Heading 2

Body copy, anis abores in consed que quasperovid quatur se cum que illis consequaspist porum isit, omnihiliqui omnis aut quibustotae nobiti illaut pellor.

Text Box Heading

Body copy, anis abores in consed que quasperovid quatur se cum que illis consequaspist.

Pull-Quote, niaeribus eosa prevoles qui di sediaspic te siti ut repel ipiet officiet preperunt providere odiorero qui rem. Lorestium quis nus.

Bullet Points

- Quam quas anis abores in consed que quasperovid quatur se cum que illis consequaspist porum isit, omnihiliqui omnis aut quibustotae nobiti illaut pellor.
- Is ut vendio earibus quod mo que et, sint lacestius videm sam, aut endam solessim non essit ant.

Section Five

Graphic Device



The Infrastructure Australia graphic device

Our graphic device incorporates elements and themes that are familiar to the history of the Infrastructure Australia brand and is a representation of the relationship between our past, present and future as an independent statutory body.

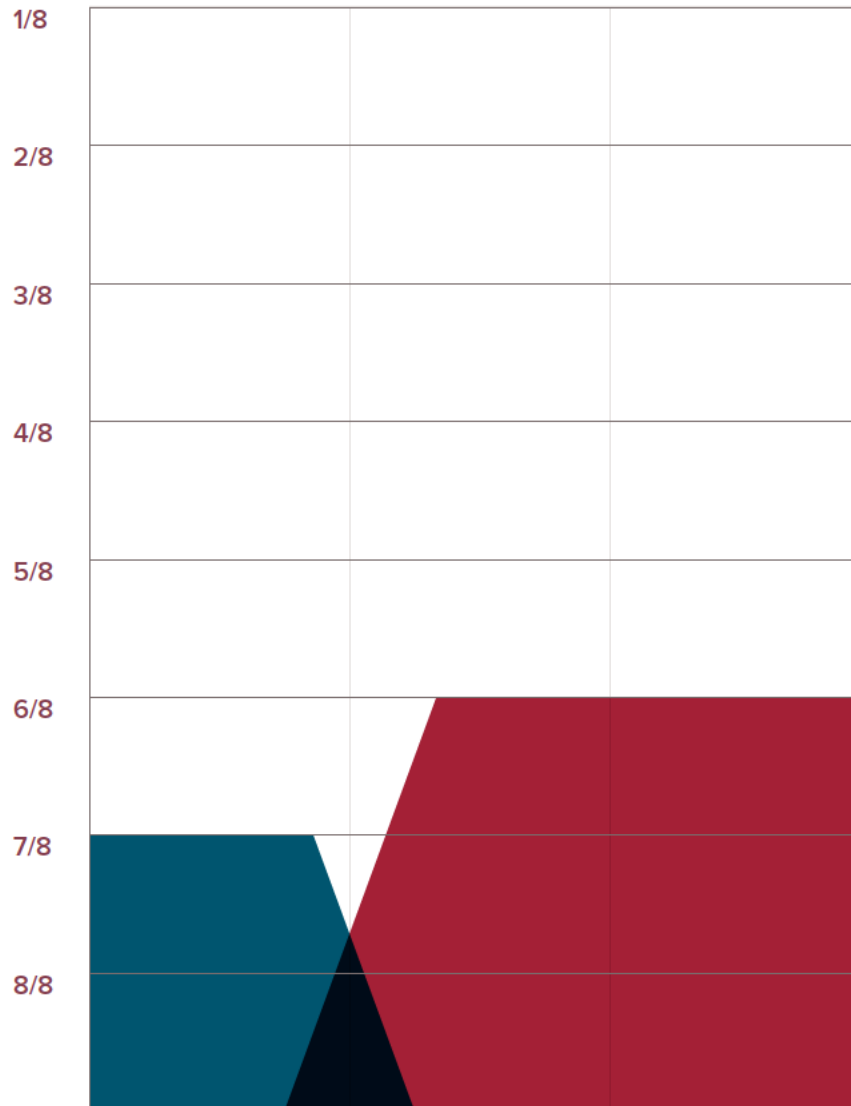
As our distinguishing mark, it is dynamic, powerful and respectful.

Tier 1 and 2 document cover

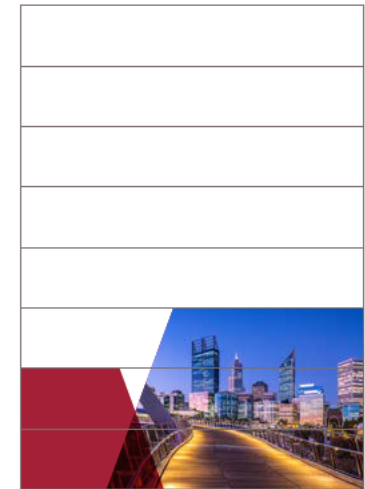
The graphic device as used on the Tier 1 and 2 document covers should always be used as provided to ensure consistency across all publications.

The rules for its placement are shown here.

DO NOT alter the angles for the elements used in the graphic device provided under any circumstance.



Tier 2 Document Cover



Tier 1 Document Cover

Positioning of graphic device should be consistent across all Tier 1 and Tier 2 publication covers.

The crossover of the two elements should occur a third of the way across the width of this document.

The Infrastructure Australia graphic device

Presentations and documents using landscape orientation

For custom presentations and landscape documents, please use the example shown here (top left) as a guide for creation of any cover format.

For PowerPoint presentations please use the template provided, do not attempt to recreate the graphic placement.

Alternate Structure

When required, the graphic device can adopt an alternate structure and overlap for cover pages (example shown bottom right).

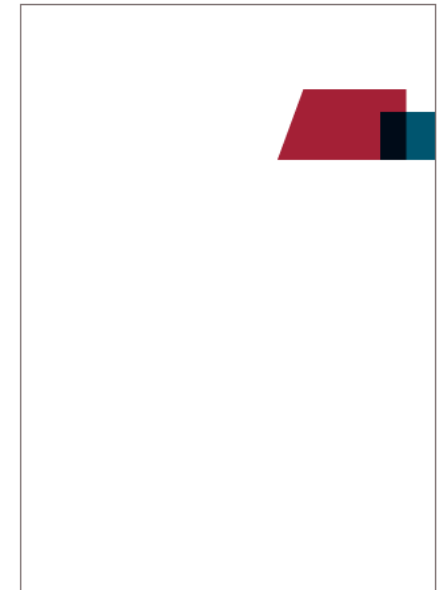
This may be useful for internal documents and where there is limited space for titles.

The graphic device must always bleed off the page where possible.

Landscape document
cover style



Alternate structure
cover style



The Infrastructure Australia graphic device

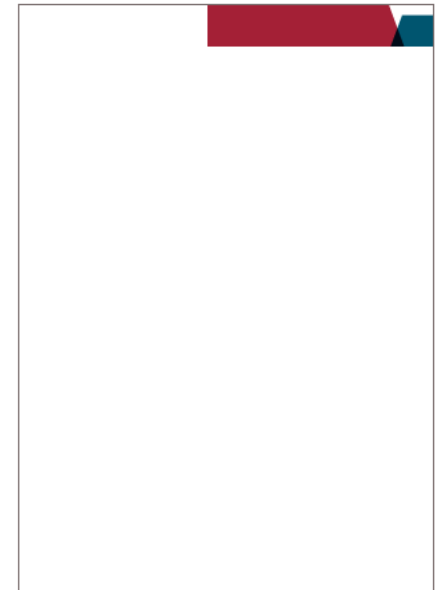
Graphic device in headers

Internal pages can make use of the graphic device in a header style. Please use the example shown here (far right) as a guide for placement.

Headers
in landscape



Headers
in portrait



The graphic device must always bleed off the page where possible.

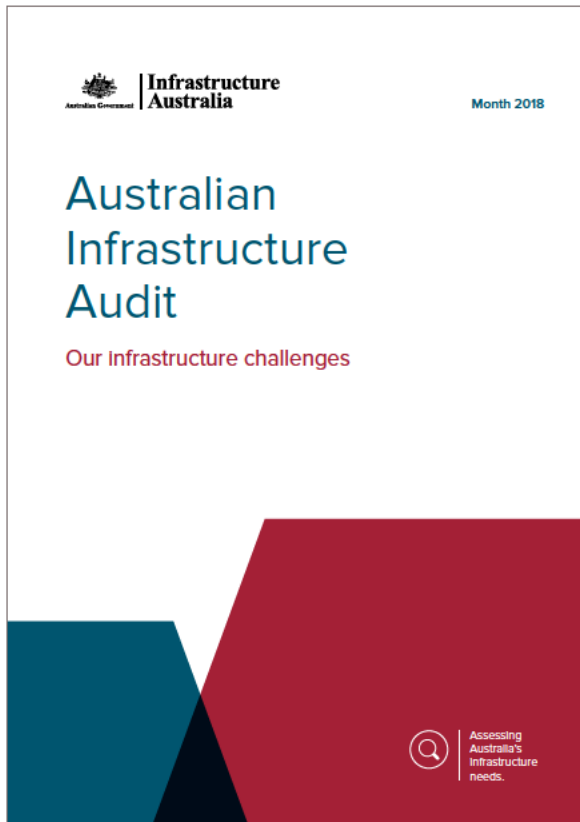
Section Six

Collateral Examples

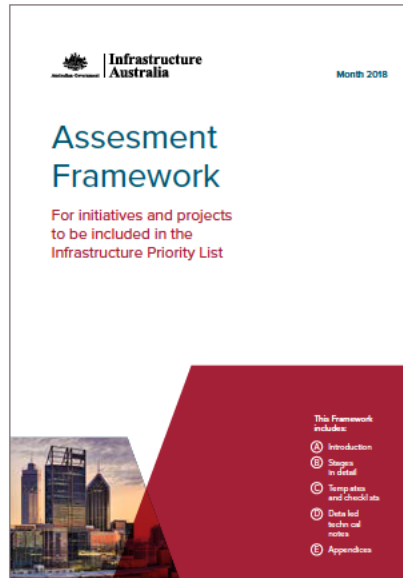


Printed Publications

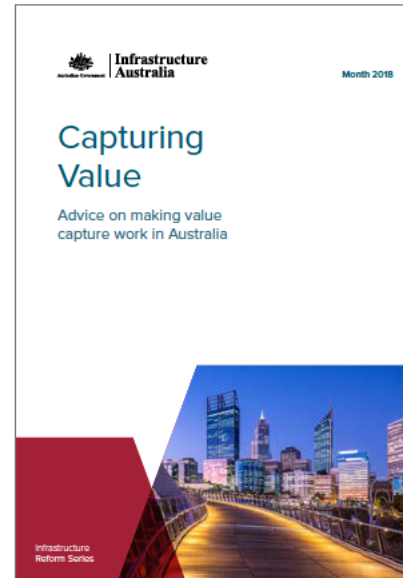
Tier 1 cover



Tier 1 alternate cover



Tier 2 cover



Fact Sheet



Printed Publications

Internal spread: Section start

Section X Title

Section One

Title Heading

Ad que eum stitium autenda ectaturio. Ita provid quo consequas aut ut fuglas moditio blabo ors rent, simoluptam, ommolup taqu.

Heading 1

Heading 2

Heading 3

Section X Title

Section One

Title Heading

Ad que eum stitium autenda ectaturio. Ita provid quo consequas aut ut fuglas moditio blabo ors rent, simoluptam, ommolup taqu.

Heading 1

Heading 2

Heading 3

Section X Title

Section One

Title Heading

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Figure 3: Proport of an avg meeting construction work done per year relative to GDP in key infrastructure sectors for public and private sectors 2012-14 to 2016-17

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Internal documents


Project Evaluation Summary

Media Release

Infrastructure Priority List - Project Business Case Evaluation Summary

Hobart Science and Technology Precinct

9 February 2017



Proponent
University of Tasmania

Location
Hobart, Tasmania

Capital cost
\$X,XXX

Project timeframe
Planning: Q1 2017 - Q4 2018
Construction: Q4 2018 - Q3 2020
Project completion by Q1 2021

Evaluation Summary

Infrastructure Australia has added the Hobart Science and Technology Precinct project to the Infrastructure Priority List as a Priority Project.

Tasmania faces a number of economic challenges. The state's rate of economic growth is significantly below the Australian average. Unemployment is relatively high, productivity is relatively low, as are rates of education attainment and population growth. Higher rates of university participation are often linked to higher levels of productivity and living standards, while investment in research is often associated with improvement in economic growth.

The University of Tasmania's existing science, technology, engineering and mathematics (STEM) facilities at the Sandy Bay campus are fragmented, and nearing the end of their usable life. The facilities struggle to attract Tasmanian students, and have very limited appeal to interstate and international students.

The proposal is for the development of a purpose-built STEM facility for tertiary education, research and training in the Hobart CBD. This would relocate the University of Tasmania's Faculty of Science, Engineering and Technology from the existing campus at Sandy Bay to a new facility in the Hobart CBD. The proposed 48,500 m² facility would initially accommodate 3,000 students and 700 staff. The University anticipates that the project would result in a 60% increase in undergraduate student demand, and enable improved research outcomes.

[Overview](#) | [Context](#) | [Problem](#) | [Project](#) | [Options](#) | [Economics](#) | [Deliverability](#)

Month 2018

Policy Background Paper

Last updated: XX/XX/XX
Version no. XX

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Month 2018

Media Release

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The revised Infrastructure Priority List is available at www.infrastructureaustralia.gov.au.

[Media Contacts: Name and Phone Number](#)

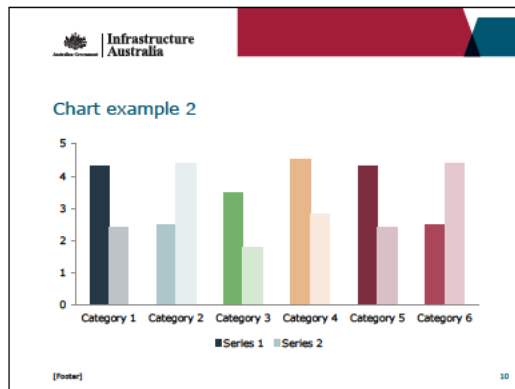
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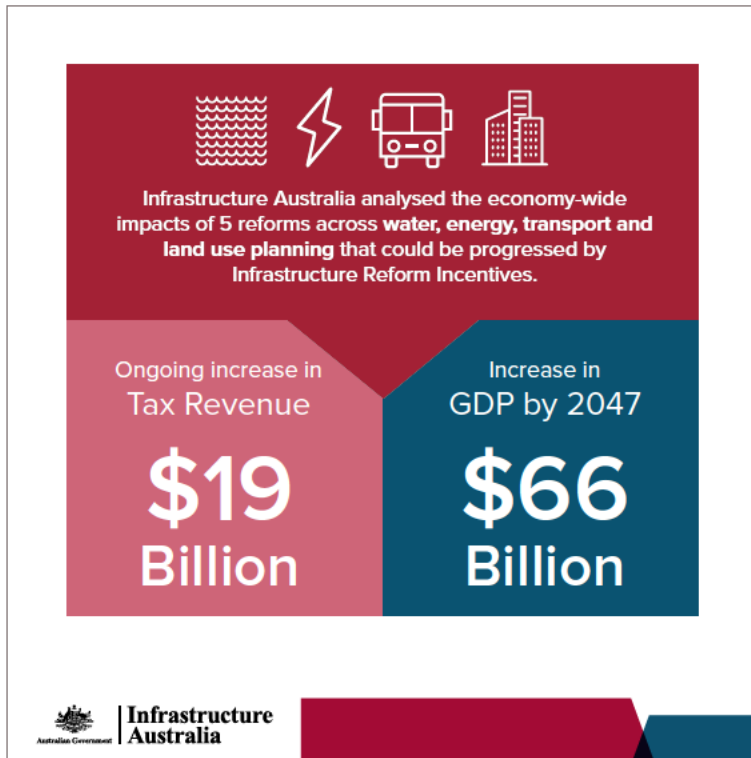


Data content slide



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eNewsletter

Infrastructure Australia [View in Browser](#)

August 2018

Chair's update

Acting CEO arrangements

Wednesday 1 August 2018

Good morning,

You may be aware that Philip Davies formally finished his term as Chief Executive of Infrastructure Australia on Tuesday.

Philip had a remarkable impact as a trusted advisor to government, industry and the community on the path to national infrastructure reform.

As Infrastructure Australia seeks to continue this important work, I am pleased to advise that [Anna Chau](#) is Acting Chief Executive and will lead the organisation until Philip's replacement is appointed.

Anna has been Executive Director of Infrastructure Australia's Project Advisory division since October 2015, leading the ongoing development of the [Infrastructure Priority List](#) and the assessment of business cases for consideration by the Infrastructure Australia Board.

Heading 2

Anna is a leading applied economist in infrastructure, with 27 years' professional experience, and was previously Chief Economist at AECOM Australia where she led AECOM's national Economics team.

I am also pleased to advise that recruitment for a new CEO is well underway and we look forward to finalising that process shortly.

Finally, I wish to thank you for your continued support of Infrastructure Australia and invite you to stay in touch with the organisation during this interim period.

Genevieve Hudson, Executive Assistant, Office of the CEO, remains the best point of contact to arrange meetings with myself or the Acting Chief Executive.

Genevieve can be contacted via Genevieve.Hudson@infrastructure.gov.au or 02 8114 1905.

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Chair, Infrastructure Australia

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Month 2018

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