

Date sent to MO: 22 July 2016

To: Minister Sussan Ley
Minister for Health, Minister for Sport

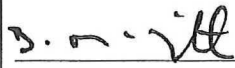
cc:

Subject: Incoming Government Brief

Purpose: To provide ASADA's priorities for the 2016-17 period and over the Forward Estimates

Urgency:

Clearance:

Clearance Officer:	Ben McDevitt AM APM	Chief Executive Officer	 Clearance Officer Signature 22/07/2016
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Key Issues:

1. Financial Sustainability
2. 2018 Gold Coast Commonwealth Games
3. Enhanced information sharing with law enforcement
4. Developing intelligence products

Attachments:

Please refer to the attached Strategic Brief (titled PART B – Strategic Brief).

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PART B – Strategic Brief

TITLE: Australian Sports Anti-Doping Authority (ASADA)

OVERVIEW:

ASADA is Australia's national anti-doping agency. ASADA's purpose is to protect the health of Australian athletes and the integrity of Australian sport. ASADA provides a comprehensive anti-doping program encompassing engagement, deterrence, detection and enforcement activities.

- **Engagement** is achieved by strengthening relationships with sport to build anti-doping capabilities and facilitate the sharing of information.
- **Deterrence** is achieved through communication and education initiatives, including building awareness with athletes, support personnel and other stakeholders.
- **Detection** is achieved through the coordinated implementation of an integrated program of intelligence gathering, targeted testing, and investigations.
- **Enforcement** is achieved by managing cases of possible anti-doping rule violations and presenting these to the Court of Arbitration for Sport and other sporting tribunals.

In addition to its domestic role, ASADA's anti-doping program operates in an international context requiring a strategic approach to building and maintaining global partnerships to strengthen the global effort against doping in sport. ASADA plays an influential role by participating at international anti-doping forums. This supports the Government's expectation that Australia supports global efforts to eradicate doping in sport.

On 30 June 2016 ASADA signed a Memorandum of Understanding with the National Anti-Doping Agency India. The global anti-doping system is under considerable stress (i.e. Russia, International Association of Athletics Federations, laboratory de-accreditations) giving rise to increased calls for competent National Anti-Doping Agencies such as Australia to assist with international efforts. The objective of ASADA's agreement with India is to promote shared learning with India, to demonstrate international best practice in anti-doping programs and to consolidate efforts in the fight against doping in sport.

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PRIORITIES:

Listed below are ASADA's priorities for the 2016-17 period and over the Forward Estimates.

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2. 2018 Gold Coast Commonwealth Games

ASADA will contribute to protecting the integrity of the Gold Coast 2018 Commonwealth Games as a fair competition for clean athletes.

ASADA is in the initial stages of working with the Gold Coast 2018 Commonwealth Games Corporation (GOLDOC) to develop a proposed holistic program for the delivery of anti-doping services to the 2018 Commonwealth Games and to determine the costs associated with the implementation of the program.

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3. Enhanced information sharing with law enforcement

ASADA is expanding its intelligence and investigative functions through the creation of Memorandums of Understanding and sharing of information with police and law enforcement agencies. ASADA currently has two secondment arrangements in place with the Australian Federal Police and Australian Border Force.

4. Developing intelligence products

ASADA is planning the development of strategic and operational intelligence products to share with external stakeholders on the risk of doping in particular sports.

FUNDING:

ASADA's total departmental appropriations for ordinary annual services is \$11.993m for 2016–17. After adjustment for one-off funding of \$0.365m to conduct additional testing in the lead up to the 2018 Commonwealth Games, this represents a reduction in underlying funding of \$0.659m from 2015–16, in addition to a reduction of \$0.300m in long-term support for the introduction of the Athlete Biological Passport (ABP) program.

GOVERNANCE ARRANGEMENTS:

The role and functions of ASADA are set out in the *Australian Sports Anti-Doping Authority Act 2006* (the ASADA Act) and the *Australian Sports Anti-Doping Authority Regulations 2006* (which includes the National Anti-Doping (NAD) scheme).

Australia is a signatory to the UNESCO *International Convention against Doping in Sport* and is required to implement anti-doping arrangements in accordance with the principles of the *World Anti-Doping Code* (the Code).

The ASADA Act also establishes two statutory bodies—the Australian Sports Drug Medical Advisory Committee and the Anti-Doping Rule Violation Panel. Both bodies are independent of ASADA and their members are appointed by the Minister. ASADA currently provides secretariat support to both bodies.

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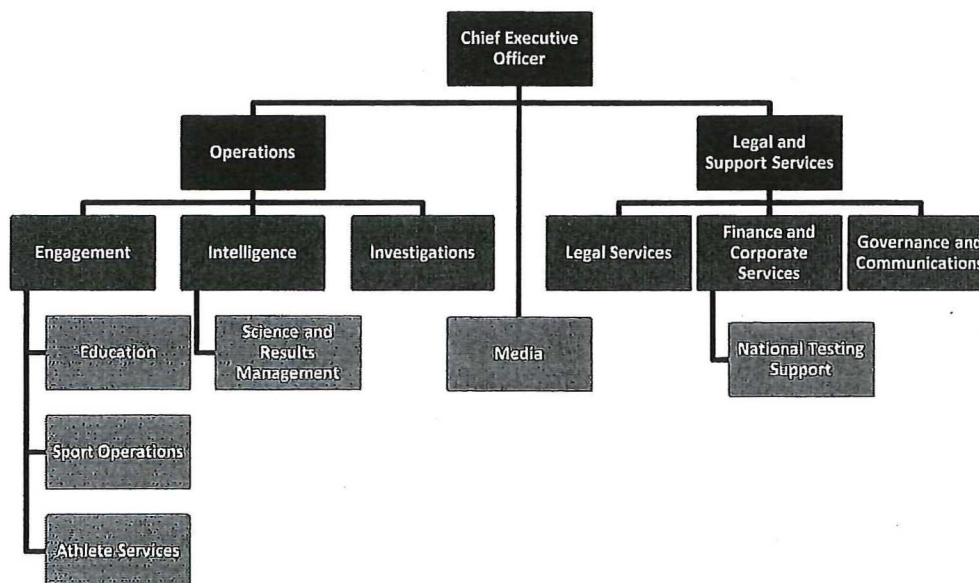
ASADA Senior Executive

- **Mr Ben McDevitt AM APM**, *Chief Executive Officer*, is accountable for ASADA's management and strategic leadership.
- **Ms Judith Lind**, *National Manager Operations*, is responsible for intelligence, investigations, science, sports engagement and education.
- **Ms Elen Perdikogiannis**, *National Manager Legal and Support Services*, is responsible for corporate support, field operations and legal services.

ASADA staffing arrangements

As at 30 April 2016, ASADA's Average Staffing Level (ASL) was 52. The actual head count is comprised of 43 staff (primarily based in Canberra) and 193 field staff (four permanent and 189 casual) engaged in all states and territories.

ASADA organisational chart



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PART B – Strategic Brief

CURRENT ISSUE BRIEFS

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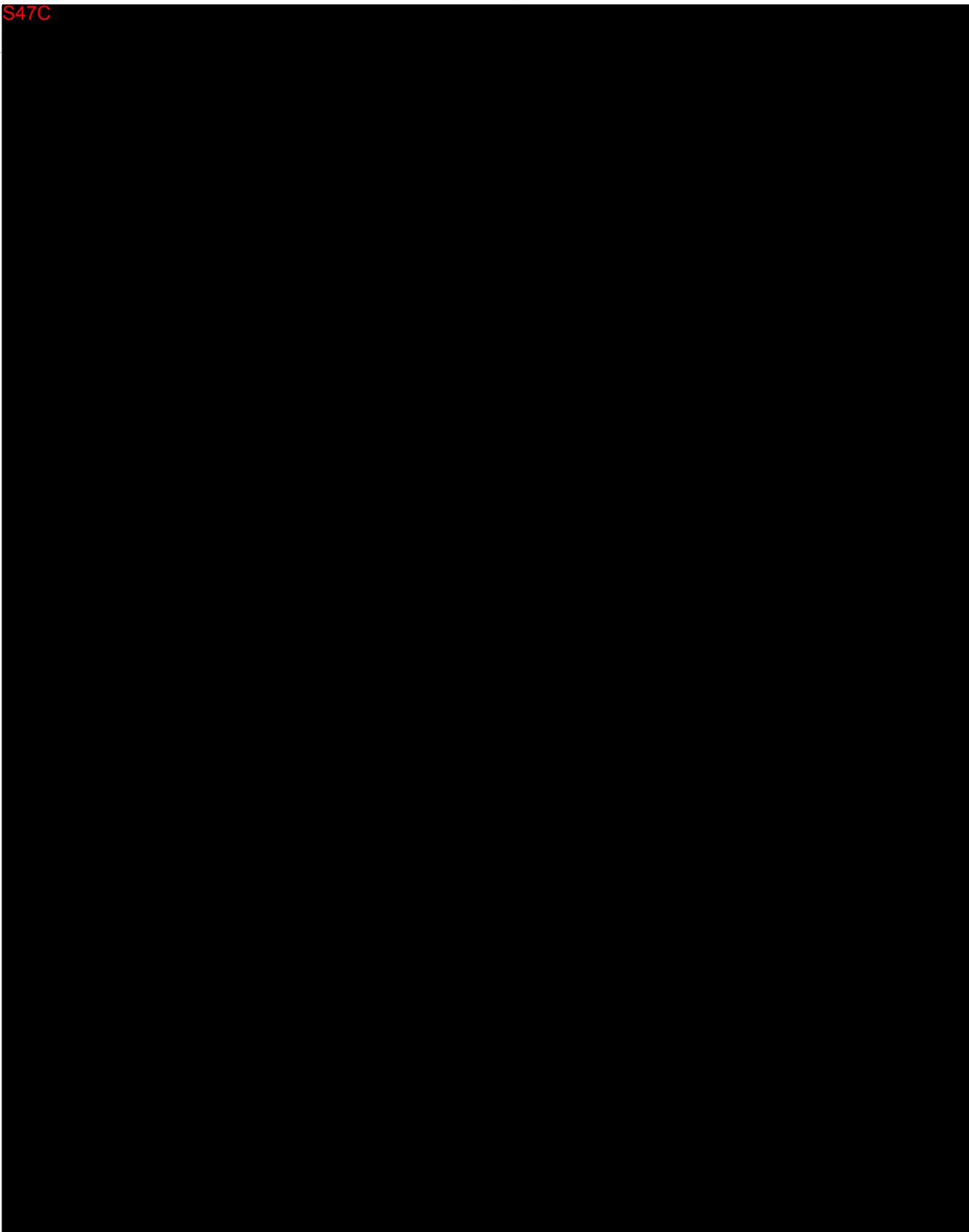
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